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**From:** Coffey, Scott  
**Sent:** Tue 2/2/2016 1:39:00 AM  
**Subject:** "cliff notes" information for the top cost drivers in the draft FS detailed analysis cost estimates  
PH-Cost Drivers\_DRAFT for Discussion\_020116\_final.pdf

Hi Kristine, Sean and Elizabeth:

As discussed this morning attached is a Draft series of PDF Tables providing "cliff notes" information for the top cost drivers in the draft FS detailed analysis cost estimates.

Please let us know if you have any immediate questions. I've cc'd the cost team that put this together.

I propose we have a meeting later this week (Friday morning possibly), or early next week after you've had time to look it over to walk through the information and get some next steps feedback for what we're going to look into modifying in the cost / quantity assumptions. For example, we recognize that we are now going to be updating thermal treatment quantity assumptions after we obtain some quantitative information off Gasco and Arkema to assign a proper percentage for quicklime treatment/disposal.

Scott

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